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Registration Number IP29244R

BRENTFORD FOOTBALL COMMUNITY SOCIETY LIMITED

ANNUAL REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2026

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BRENTFORD FOOTBALL COMMUNITY SOCIETY LIMITED
ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2026

SOCIETY INFORMATION

Officers and Advisers	Stuart Hatcher (Chair) Sharon Wright (Deputy Chair) Don Tanswell (Secretary) Graham Hancock (Treasurer) Jonathan Burchill John Scott Colleen Wong Ben Bland – appointed 25 October 2025 Steven Hammond – appointed 25 October 2025 Peter Turner – appointed 25 October 2025
Secretary	Don Tanswell (Secretary)
Company Number	IP29244R
Registered Office	Amelia House Crescent Road Worthing BN11 1RL
Accountants	Carpenter Box Amelia House Crescent Road Worthing BN11 1RL
Bankers	The Co-operative Bank PO Box 250 Skelmersdale WN8 6WT

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ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2026

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The following pages do not form part of the statutory accounts

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BRENTFORD FOOTBALL COMMUNITY SOCIETY LIMITED
ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2026

CHAIR'S STATEMENT

Introduction

This year for Bees United, the overriding theme is that of milestones. 2026 represents the 25th anniversary of the formation of Bees United, the 20th anniversary since Bees United saved Brentford FC by buying the club from its previous owner who threatened to put it out of business and additionally represents an historic 6th season in a row in the top-flight for Brentford (and in its 100th year of league football). Bees United exists because we, as fans, were faced with an existential challenge that threatened to see the end of Brentford FC but because of so many fans and so many BU members that fortunately never materialised and instead we are enjoying watching glorious football by our team. So, as ever, I want to thank all Bees United members who have been involved in engaging and supporting what we represent as a supporters trust throughout all these years. I also have to thank and acknowledge the efforts of all the Bees United board in particular as it is important to note that everyone involved is an unpaid volunteer and commits their time to try to ensure that Bees United continues to be a force for good in the community and in its engagement with the club.

Membership

Bees United is the official supporters trust of Brentford FC and remains the largest single fans group, with an increasing number of international fans joining as members as they also come to know and appreciate Brentford FC and want to learn about the history and culture of the club. I have to thank once again all of those fans who contribute financially through ongoing donations or through giving up their free time. Bees United was set up 25 years ago to ensure that we fans had a club to support and the financial contribution at that time helped save the club and today it helps ensure that Bees United can continue to represent the fans through our seat on the board and in promoting and protecting the history and heritage of the club.

While we are the largest single fans group we would like to expand our numbers so that we can be ever more representative of our fan base and so I would ask all members to ask their fellow Bees fans if they are members and if not to encourage them to join. We continue to welcome international fans and hope to do more with these groups in future. If you are an international fan reading this then get in touch and let us know what more we can do for you and your local fans group.

Fan Engagement

Bees United continue to act as co-chair of the Brentford Fan Advisory Board (FAB) and has a total of four members on the FAB, with other fan groups represented at the FAB meetings. This year the FAB was expanded to offer up a wider representative selection of fan groups and our feedback to the club has been that we consider that the engagement at the FAB is positive and constructive. I would recommend that fans do take time to read the reports of FAB meetings and to raise any concerns that they have with BU so that we can highlight concerns.[1]

Additionally, Bees United does continue to have the unique advantage in its engagement with the club of having a board director (in addition to the other excellent work that board members do on the FAB and club working committees) and therefore we have a voice at all board meetings in a non-executive oversight capacity, but which means that the fans voice is heard by the executives on a regular basis. This also allows us to make early contributions to matters being discussed and to hopefully steer decisions to an optimal, balanced outcome as between club and fans.

[1] https://www.brentfordfc.com/en/the-fan-advisory-board

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Bees United communications and events

We continue to send our monthly newsletters to members and continually challenge ourselves internally to ensure that this feels fresh and relevant. We welcome thoughts and comments on articles and the newsletter itself and would encourage any members to suggest ideas for us to consider!

Members will also hopefully have noted that this year we have also updated our BU logo to bring a clean, fresh look to the logo. We hope you like it!

In terms of events, most recently we held an in-person and live stream Q&A with Brentford CEO, Jon Varney. We thank Jon and the BFC fan engagement and media and comms team for giving up their time to speak with us. Jon was frank and open with his views on where the club is and the ambition for next steps and ducked no question or challenge, and feedback was that it was refreshing for a Premier League club to care enough about its fans to have its CEO be so closely engaged with fans.

Our Remembrance Day event has now become embedded as a traditional event held at the club and this year we refreshed the plaque – increasing its size and moving the location (it is now next to the players entrance at the Gtech just past Entrance C) so that it has increased prominence.

And finally, our most recent event was the unveiling of the Bill Dodge plaque at The Express Tavern. If you haven't seen it already, I'd encourage you all to search it out on your next visit to the area as it marks an important figure in the history of Brentford FC (even if Bill did cast his vote back in 1889 for rugby rather than football…).

Our latest members survey (thank you Peter Turner for your dedicated and detailed analysis!) also has given us useful viewpoints on key issues and these are things that allow us to inform our discussions with the club, so I thank every member who completed the survey for sharing their views.

History and Heritage

Members will be aware that a key pillar for BU's work is history and heritage ("To Promote and protect the history and heritage of the Club"). Further efforts and any number of hours from BU board members have resulted in our memorabilia being now mostly catalogued, organised and boxed safely. This will be an ongoing project to ensure that we can keep our collection safe and accessible as needed and to support exhibitions (most recently the 100 years centenary) and I want to particularly highlight the work that Jonathan Burchill has done with support for these events.

Finance

We remain grateful to our members who continue to make donations to Bees United. I would just take a moment to thank everyone who does support BU, as the rights that BU have to appoint a director to the board and to have a veto over the sale of the stadium unless certain protections are in place – now contained in the Protective Rights Deed – are personal to BU. In other words, if BU were not to exist then the fans would not have these rights. Therefore, a focus on ensuring that BU is financially stable and sustainable remains key to these rights remaining in the hands of the fans.

The overall level of donations has shown a small decrease compared to the prior year, this trend has been the case over recent years as the number of ceased recurring donations is more than new donations.

We have continued with the cost-free way that members can support BU by giving via retail purchases through the Easyfundraising website[2], this is shown as other operating income.

[2] https://www.easyfundraising.org.uk/panel/

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The vast majority of the cash balances are on fixed term deposits across a number of different banks in order to maximise the amount of interest, which is subject to tax.

Heritage expenditure has reduced on the previous year due to some significant repairs of heritage assets in the previous year not recurring in the current year. This was compensated by higher costs of memorial plaques in the current year, both new plaques and repairs to existing ones. Non-heritage expenditure was higher than in the previous year due to one-off election costs, other areas of non-heritage expenditure have remained broadly the same.

Annual General Meeting

Our last AGM was fortunate to have Ben Ryan (the Brentford FC Performance Director) join us for a fascinating insight into elite level performance in sport. We continue to try to ensure each year that we have interesting guest speakers from the club – and are grateful that this year there has been no "BU Curse" (which seems to have affected former guests Thomas Frank, Christian Nørgaard and Stephen Torpey) and Ben very much remains at the club and helping to drive the performances we are seeing on the pitch!

To the future

I'll finish by saying that the next time I write one of these we may be having more to celebrate on the pitch perhaps with a first European adventure since the Anglo-Italian cup or a decent domestic Cup run but that in the meantime BU will continue to be the critical constructive friend to the club and to continue to keep its focus on its pillars.

Stuart Hatcher

Stuart Hatcher
Chair
Dated: 23 October 2026

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BRENTFORD FOOTBALL COMMUNITY SOCIETY LIMITED
ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2026

BOARD MEMBERS' REPORT

The Board Members present their report with the financial statements of the Society for the year ended 30 June 2026.

Principal activities
The Society's principal activity during the year continued to be that of a football supporter society.

Constitution
The Society is registered under the Co-operative and Community Benefit Societies Act 2014.

Guiding Principles:
The Society is run on the following fundamental principles:

- Accountability - through annual elections to the Society Board in line with Supporters' Direct recommended practice;
- Democracy - by fully involving members in key decisions of the society and operating in an engaging manner;
- Inclusive - by agreeing at a General Meeting if any membership fee is required;
- Open - by being transparent in all our activities.

Principal Aims:
The Society was set up with the following principal aims:

- To maintain a senior Professional football club in the local community;
- To bring the benefits of football closer to the community;
- To have elected supporter representation on the Board of the Club;
- To raise sufficient funds to invest in the club in pursuance of the above.

Board Members
Elected Directors
Stuart Hatcher (Chair)
Sharon Wright (Deputy Chair)
Don Tanswell (Secretary)
Graham Hancock (Treasurer)
Jonathan Burchill
John Scott
Colleen Wong
Ben Bland – appointed 25 October 2025
Steven Hammond – appointed 25 October 2025
Peter Turner – appointed 25 October 2025

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BRENTFORD FOOTBALL COMMUNITY SOCIETY LIMITED
ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2026

BOARD MEMBERS' REPORT

Statement of Board Members' Responsibilities

The board members are responsible for preparing the Annual report and the financial statements in accordance with applicable law and regulations.

The board members are required to prepare financial statements for each financial year in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). The financial statements are required by law to give a true and fair view of the state of affairs of the society and of the surplus or deficit for that year. In preparing those financial statements, the board members are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that Society will continue in business.

The board members are responsible for maintaining satisfactory systems of internal control and keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the society and enable them to ensure that the financial statements comply with the Co-operative and Community Benefit Societies Act 2014. They are also responsible for safeguarding the assets of the society and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

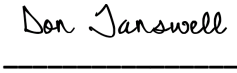
The board members are responsible for maintenance and integrity of the corporate and financial information included on the society's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

This report has been prepared in accordance with the provision applicable to societies entitled to the small companies exemption.

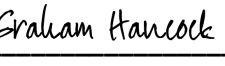
This report was approved by the board on 23 October 2026.

Signed on behalf of the board

Stuart Hatcher (Chair)



Don Tanswell (Secretary)



Graham Hancock (Treasurer)

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BRENTFORD FOOTBALL COMMUNITY SOCIETY LIMITED
ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2026

ACCOUNTANTS' REPORT TO THE BOARD OF DIRECTORS ON THE PREPARATION OF THE UNAUDITED STATUTORY FINANCIAL STATEMENTS OF BRENTFORD FOOTBALL COMMUNITY SOCIETY LIMITED FOR THE YEAR ENDED 30 JUNE 2026

In order to assist you to fulfil your duties under the Companies Act 2006, we have prepared for your approval the financial statements of Brentford Football Community Society Limited for the year ended 30 June 2026 which comprise the income and expenditure account, the balance sheet and the related notes from the society's accounting records and from information and explanations you have given us.

As a practising member firm of the Institute of Chartered Accountants in England and Wales (ICAEW), we are subject to its ethical and other professional requirements which are detailed at http://www.icaew.com/en/members/regulations-standards-and-guidance.

This report is made solely to the Board Members of Brentford Football Community Society Limited, as a body, in accordance with the terms of our engagement. Our work has been undertaken solely to prepare for your approval the financial statements of Brentford Football Community Society Limited and state those matters that we have agreed to state to the Board of Members of Brentford Football Community Society Limited, as a body, in this report in accordance with ICAEW Technical Release 07/16 AAF. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than Brentford Football Community Society Limited and its Board Members as a body, for our work or for this report.

It is your duty to ensure that Brentford Football Community Society Limited has kept adequate accounting records and to prepare statutory financial statements that give a true and fair view of the assets, liabilities, financial position and result of Brentford Football Community Society Limited. You consider that Brentford Football Community Society Limited is exempt from the statutory audit requirement for the year.

We have not been instructed to carry out an audit or a review of the financial statements of Brentford Football Community Society Limited. For this reason, we have not verified the accuracy or completeness of the accounting records or information and explanations you have given to us and we do not, therefore, express any opinion on the statutory financial statements.

Carpenter Box

23 October 2026

Carpenter Box
Chartered Accountants

Amelia House
Crescent Road
Worthing
BN11 1RL

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INCOME AND EXPENDITURE ACCOUNT

	Notes	2026 £	2026 £	2025 £	2025 £
Income					
Donations	3	17,227		18,194	
Other operating income	3	135		325	
Other income	3, 6	-		6,000	
Total income			17,362		24,519
Expenditure					
Heritage		9,459		11,314	
Non-heritage		19,030		14,356	
Total expenditure			(28,489)		(25,670)
Operating deficit			(11,127)		(1,151)
Interest receivable			19,809		20,779
Surplus for the year			8,682		19,628
Taxation	4		(3,764)		(3,948)
Net surplus for the year	7		4,918		15,680

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BRENTFORD FOOTBALL COMMUNITY SOCIETY LIMITED
ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2026

BALANCE SHEET

	Notes	2026 £	2026 £	2025 £	2025 £
Current assets					
Debtors and prepayments	5	517,879		521,824	
Cash at bank and in hand		513,010		504,326	
Total current assets			1,030,889		1,026,150
Current liabilities					
Creditors: due within one year	6	7,323		7,502	
			(7,323)		(7,502)
Net assets			1,023,566		1,018,648
Capital and reserves					
Share capital	7		3,811		3,812
Income and expenditure account	7		1,019,755		1,014,836
Members' funds			1,023,566		1,018,648

The shareholders have voted at the Annual General Meeting to remove the requirement for the accounts for the year ended 30 June 2026 to be audited, in accordance with the Society's articles.

These financial statements have been prepared in accordance with the provisions applicable to societies subject to the small companies' regime and in accordance with FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'.

The financial statements were approved by the Board of Members and authorised for issue on 23 October 2026, and are signed on its behalf by:

Stuart Hatcher
Chair

Don Tanswell

Don Tanswell
Secretary

Graham Hancock

Graham Hancock
Treasurer

Company registration number IP29244R

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NOTES TO THE FINANCIAL STATEMENTS

1. Accounting policies

1.1. Statement of compliance

These financial statements have been prepared in accordance with FRS 102, 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' ("FRS 102") and the requirements of the Companies Act 2006 as applicable to entities subject to the small companies regime. The disclosure requirements of section 1A of FRS 102 have been applied other than where additional disclosure is required to show a true and fair view.

The financial statements are prepared in sterling, which is the functional currency of the society. Monetary amounts in these financial statements are rounded to the nearest £1.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

1.2. Members' income

Members' subscriptions and donations for annual memberships are recognised as income on a receipts basis.

1.3. Going concern

The financial statements have been prepared on a going concern basis. The board members have considered relevant information, including the annual budget and the impact of subsequent events in making their assessment. The society is financially strong with results since the year-end being satisfactory.

1.4. Cash and cash equivalents

Cash and cash equivalents are basic financial assets and include current accounts and deposits held with banks.

1.5. Financial assets and liabilities

The society has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instrument Issues' of FRS 102 to all of its financial instruments.

Basic financial assets

Basic financial assets, which include loans with related parties, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost.

Basic financial liabilities

Basic financial liabilities, such as loans and other accounts receivable and payable are initially measured at present value of the future payments and subsequently at amortised cost using the effective interest method. Debt instruments that are payable or receivable within one year are measured, initially and subsequently, at the undiscounted amount of the cash or other consideration expected to be paid or received.

1.6. Taxation

The tax expense represents the tax payable on interest earned in the year.

2. Employees

The average number of persons (including board members) employed by the society during the year was 0 (2025 - 0).

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NOTES TO THE FINANCIAL STATEMENTS

3. Income

The total income of the society for the year has been derived from its principal activity wholly undertaken in the UK.

Donations are all received from members.

Other operating income is from members via retail purchases through the Easyfundraising website.

Other income in the previous year related to the loan notes waived by the loanees as explained in note 6 below.

4. Taxation

	2026	2025
	£	£
UK Corporation tax current year	3,764	3,948
	3,764	3,948

5. Debtors and prepayments

	2026	2025
	£	£
Secured loans to Brentford FC Ltd	402,000	402,000
Unsecured loans to Brentford FC Ltd	108,164	108,164
Prepayments	7,715	11,660
	517,879	521,824

The £402,000 is secured against the new Community Trust Building, being part of the Brentford stadium.

6. Creditors: due within one year

	2026	2025
	£	£
Loan notes	2,000	2,000
Corporation tax	3,764	3,948
Accruals	1,559	1,554
	7,323	7,502

The loan notes are amounts loaned to Brentford Football Community Society Limited by members past and present, interest free, issued in 2008 and earlier. There are two loans of £1,000 each which is unchanged over the year; during the previous year three loans were waived by the loanees, with £6,000 shown as other income.

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7. Share capital and reserves

	Share capital 2026 £	Income and expenditure account 2026 £	Share capital 2025 £	Income and expenditure account 2025 £
At 1 July	3,812	1,014,836	3,808	999,160
Adjustment to share capital	(1)	1	4	(4)
Net surplus for the year	-	4,918	-	15,680
At 30 June	3,811	1,019,755	3,812	1,014,836

The company does not have an authorised share capital. Each adult member owns one share in the society which is not transferable. The share is cancelled if an individual ceases to be a member.

New members are not charged the £1 for their share, the addition to share capital is shown as a transfer from reserves.

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These pages do not form part of the statutory accounts.

DETAILED INCOME AND EXPENDITURE ACCOUNT

	2026 £	2026 £	2025 £	2025 £
Income				
Members' donations	17,227		18,194	
Easyfundraising donations	135		325	
Write-off of loan notes	-		6,000	
		17,362		24,519
Interest receivable				
Co-operative Bank	467		-	
Redwood Bank	3,637		3,337	
United Trust Bank	3,766		4,011	
The Charity Bank	3,352		3,336	
Hampshire Trust Bank	3,093		3,307	
Unity Trust Bank	3,953		4,094	
Virgin Money	1,541		2,694	
		19,809		20,779
Income for the year		37,171		45,298
Heritage expenditure				
Storage	5,984		5,292	
Storage insurance	540		540	
Storage equipment	221		243	
Plaques	2,238		1,172	
Repairs (frames, ceramics and glass)	31		3,040	
Travel and expenses	445		1,027	
		(9,459)		(11,314)
Non-heritage expenditure				
Website and newsletter	3,600		3,300	
Promotions and media support	300		2,400	
Surveys	120		489	
Social media	192		223	
Equipment, software and licences	-		854	
Subscriptions	-		114	
Database costs	1,115		842	
Professional fees - accounting	1,746		1,554	
Professional fees – legal	47		47	
Registered office costs	360		336	
Accounting software	184		182	
General meeting costs	2,794		1,765	
Elections	5,340		-	
Insurance	646		650	
Microsoft infrastructure	1,364		-	
Travel and expenses	-		12	
Community fund donations	500		1,550	

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	2026 £	2026 £	2025 £	2025 £
Other donations	700		-	
Other costs	22		38	
		(19,030)		(14,356)
Expenditure for the year		(28,489)		(25,670)
Pre-tax surplus for the year		8,682		19,628
Taxation		(3,764)		(3,948)
Net surplus for the year		4,918		15,680