

FORM R/IP/AR 30

**ANNUAL RETURN**  
**Industrial and Provident Societies Act 1965**  
 Revised 2004

If the details  
 opposite are  
 incorrect,  
 please amend

Brentford Football Community Society Limited  
 Griffin Park  
 Braemar Road  
 Brentford  
 Middlesex  
 TW8 0NT

29244 R

*Unless otherwise authorised, the society's  
 year end must be between 31 August and 31  
 January inclusive*

Year ended	31	Day	MAY	Month	2006	Year
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- \* The society's annual return is made up of two parts. This form (R/IP/AR30) in all cases constitutes the first part and must be signed by the society's secretary.
  - \* The second part of the annual return should normally be a set of printed accounts, which should be audited by a qualified auditor (if required by law). However, societies not producing accounts to the minimum standard required must complete a supplementary return. You can get this from us by using the telephone number below. Page 5 of the Information note enclosed provides further information on this subject.
  - \* You must not use correction fluid. Any errors should be crossed through and the correction initialled by the Secretary.
  - \* An Information Note AR30(I) on the completion of an annual return is enclosed.
  - \* All the required information must be submitted within seven months of the year end date. Failure to submit the documents constituting your society's annual return by the due date is an offence and may result in prosecution.
- This form, together with the printed accounts (or supplementary return), and the auditor's report (if required by law) must be submitted to:

**For all societies in England, Scotland and Wales**  
 The Financial Services Authority  
 Mutual Societies Returns Team  
 25 The North Colonnade  
 Canary Wharf  
 London E14 5HS  
 Telephone 020 7066 1000 (Please quote Mutuels Data Capture Team)

For Official Use						
	Date Received		Ab		Ex	Rc
1 <sup>st</sup>	1/10/07	FR				
2 <sup>nd</sup>						

**Committee of Management**

The names of the members of the Committee at the date on which the return is signed should be entered below in **BLOCK CAPITALS**

NAME	ADDRESS	YEAR OF BIRTH*	BUSINESS OCCUPATION AND OTHER DIRECTORSHIPS / (EXCLUDING DIRECTORSHIPS OF PARENT OR SUBSIDIARY ORGANISATION(S))
<b>Chairman (if any)</b>			
BRIAN BURGESS	15 HUNTER ROAD LONDON SW20 8NZ	1951	BUSINESS CONSULTANT DIRECTORSHIPS: ERM HOLDING & SPARE LTD.
<b>Treasurer</b>			
TREASURER INNS	APT 23, 27 HOLFORD RD LONDON W2 4TE	1965	CONSULTANT DIRECTOR: COMBUS LTD.
SILVIA SUTTON	24 HUNTING RD LONDON W4 3NJ	1939	CVO - COLUMBIA PRINT CO.
M. DUMMAN	4 HUNTER ST LONDON NW1 8SR	1976	ARCHITECT
J. DUNN	104 BOSTON MARCH RD LONDON W14 7LW	1954	ACCOUNTANT
S. COLLON	12 ST PAULS ROAD RICHMOND TW9 2HH	1951	ACCOUNTANT DIRECTOR: ARCHITECTURAL SERVICES LTD.
D. HAWES	7 KENNY RD LESLAM SURREY	1963	LOGISTICS MANAGER
A. FRANKLIN	FLAT 2, DUNDAS RD LONDON W17 9QA	1958	ADMINISTRATOR
C. SAMMON	8 SOUTH VIEW LESLAM SURREY	1959	CONSULTANT
M. CHAPMAN	FLAT 2, 5 AUBERT WAY LONDON N5 1TL	1975	WEB SITE DEVELOPER
N. JUDGES	71 WEST ST, WINDON NORTHAMPTON NN7 4QU	1973	BUSINESS DEVELOPMENT MGR.
B. POLWELL	19 CANT ROAD TILCOMMAN MIDDX	1947	RETIRED
<b>Secretary</b>			
C. SAMMON	8 SOUTH VIEW LESLAM SURREY	1959	CONSULTANT

\* Except Clubs

All societies must answer all of the following questions whether the answers are yes or no, and provide all other information requested.

(A society stating below that the Inland Revenue accepts that it is a charity for tax purposes should enclose a copy of the Revenue's letter confirming such tax treatment)

(Please tick boxes or enter information as appropriate)

Does the society take deposits (excluding withdrawable shares) within the meaning of the Banking Act 1987? 

Yes		No	<input checked="" type="checkbox"/>
-----	--	----	-------------------------------------

Does the society hold deposits (excluding withdrawable shares) taken previously, even though it does not currently take them, within the meaning of the Banking Act 1987? 

Yes		No	<input checked="" type="checkbox"/>
-----	--	----	-------------------------------------

Is the society a subsidiary of another society? 

Yes		No	<input checked="" type="checkbox"/>
-----	--	----	-------------------------------------

Does the society have one or more subsidiaries? 

Yes		No	<input type="checkbox"/>
-----	--	----	--------------------------

Is the society currently accepted by the Inland Revenue as a charity for tax purposes? 

Yes		No	<input checked="" type="checkbox"/>
-----	--	----	-------------------------------------

If yes, the society will have received a letter from the Revenue confirming this. A copy of the Revenue's letter should be submitted with this return. Has the society enclosed a copy of the Revenue's letter with this return? 

Yes	N/A	No	<input type="checkbox"/>
-----	-----	----	--------------------------

Please quote the reference number of any such letter received from the Inland Revenue or include a Scottish Charity Number 

N/A
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Is the society registered with the Housing Corporation, the National Assembly or Scottish Homes? 

Yes		No	<input checked="" type="checkbox"/>
-----	--	----	-------------------------------------

If yes, which one? (Please write: Housing Corporation, the National Assembly or Scottish Homes). 

N/A
-----

Housing Corporation, National Assembly or Scottish Homes registration number (if any) 

N/A.
------

Is the society an insurance undertaking? 

Yes		No	<input checked="" type="checkbox"/>
-----	--	----	-------------------------------------

Does the society undertake mortgage business? 

Yes		No	<input checked="" type="checkbox"/>
-----	--	----	-------------------------------------

Name of any organisation to which the society is affiliated

N/A.
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**STATISTICS**

(These may be used for input in the FSA's Annual Report)

All Societies must complete boxes 1-12 with complete figures and NIL where applicable

**1. Members**

At beginning of year		1,208
Ceased during year		413
Admitted during year		118
At end of year	1	1,460

For details and explanations of items 2-17 see Information Note R/FS/AR30(I)

£

2. Turnover for year	2	158,317
3. Total of Income and Expenditure (Receipts and Payments)	3	309,681
4. Net surplus/(deficit) for year	4	<del>(72,047)</del> 6,953
5. Fixed assets	5	NIL
6. Current assets	6	1,402,724
7. TOTAL ASSETS (This amount should also equal the amount shown in Box 12 below)	7	1,402,724
8. Current liabilities	8	209,128
9. Share capital	9	1,460
10. Long term liabilities	10	875,313
11. Reserves	11	316,825
12. TOTAL LIABILITIES (This amount should also equal the amount shown in Box 7 above)	12	1,402,724

All Societies (excluding clubs) must complete boxes 13-17 (With NIL where applicable)

13. Investments in other Industrial and Provident Societies	13	NIL
14. Loans from members	14	793,750
15. Loans from Employees' Superannuation Schemes	15	NIL
16. Dividends on sales	16	NIL
17. Share interest	17	NIL

Names of subsidiaries as defined in section 15 of the Friendly and Industrial and Provident Societies Act 1968 (if none, enter 'NONE')

Names of subsidiaries not dealt with in group accounts (if any) and reasons for exclusions (as approved by the FSA)

The Society must have written authority from the FSA to exclude a subsidiary from group accounts

Paragraphs 25 and 26 of Financial Reporting Standard No 2 do **not** apply

Brentford Football Club Ltd
Griffin Park Stadium Ltd
Brentford Holdings Ltd

Brentford Football Club Ltd
Griffin Park Stadium Ltd
Brentford Holdings Ltd
No consolidated accounts have been prepared as, in our opinion, this would be misleading <del>and</del> to members due to the differing business of the football club to that of the society and the fact that Society shareholders are not entitled to any share of profits or distribution of assets from the subsidiary companies.

**THE AUDIT**

Please tick the box which shows the audit type used for the attached accounts (see page 6 of Information Note R/IP/AR30(1)) for further information:)

<input checked="" type="checkbox"/>	Full Professional Audit	<input type="checkbox"/>	Lay Audit
<input type="checkbox"/>	Audit Exemption Report	<input type="checkbox"/>	Unaudited

**Note: a rule change may be necessary, in addition to a resolution under S4A(2) of the Friendly and Industrial & Provident Societies Act 1968, in order to dispense with a full professional audit.**

If a full professional audit has not been carried out, do the society's registered rules allow the society not to undertake a full professional audit?

<input type="checkbox"/>	Yes	<input type="checkbox"/>	No
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If a full professional audit has not been carried out, has the membership passed at general meeting, in accordance with section 4A(2) of the Friendly and Industrial & Provident Societies Act 1968, a resolution allowing the society not to undertake a full professional audit for the year of account in question?

<input type="checkbox"/>	Yes	<input type="checkbox"/>	No
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**Date:** The date on which the accounts and balance sheet will be/were laid before the AGM

**DATE**

**Secretary's certificate** I certify that the information contained herein is to the best of my knowledge and belief, correct.

**Secretary's signature**

**DATE**

**Check List**

Please (✓) boxes

Has the secretary signed this form	<input checked="" type="checkbox"/>
Do the printed accounts bear the original signatures of:	
The auditor? (if required by law)	<input type="checkbox"/>
The secretary?	<input type="checkbox"/>
Two committee members?	<input type="checkbox"/>

Registration Number 29244R

**Brentford Football Community Society Limited**

***'Bees United'***

**Financial Statements for the year to 31 May 2006**

**Brentford Football Community Society Limited**

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**Brentford Football Community Society Limited**

**Officers and advisers**

**Board members**

John Anderson  
Joe Bourke  
Brian Burgess (Chairman)  
Stephen Callen (Treasurer)  
Mark Chapman (appointed 22/9/06)  
Ron Cooper (appointed 31/8/06, resigned 22/9/06)  
Matt Dolman  
Alan Fowler (resigned 19/11/05)  
Alison Franklin (appointed 19/11/05)  
Chris Gammon (Society Secretary) (appointed 19/11/05)  
Jon Gosling (resigned 25/2/06)  
Rod Gowers (appointed 19/11/05, resigned 8/5/06)  
David Hawes (appointed 19/11/05)  
John Huggins (resigned 19/11/05)  
Trevor Inns (appointed 22/9/06)  
Natasha Judge (appointed 22/9/06)  
Bruce Powell  
Brian Sawyer  
Chris Scott (appointed 19/11/05, resigned 22/9/06)  
Peter Smith (resigned 19/11/05)

**Registered Office**

Griffin Park  
Braemar Road  
Brentford  
Middlesex  
TW9 0NT

**Registration number - 29244R**

**Auditors**

Alvis & Company (Accountants) Limited  
Milton House  
33a Milton Road  
Hampton  
Middlesex  
TW12 2LL

**Bankers**

The Co-Operative Bank  
Kings Valley  
Yew Street  
Stockport  
Cheshire  
SK4 2JU

Barclays Bank plc  
P O Box 32014  
London  
NW1 2ZG

## **Brentford Football Community Society Limited (BEES UNITED)**

### **Chairman's Statement – for the Year to 31 May 2006**

The year to 31 May 2006 was a momentous one in the history of Bees United and Brentford Football Club. On 20 January 2006 the Society completed the takeover of the majority shareholding in Brentford FC and associated companies and a £5.5 million refinancing of the Club's debts.

We acquired from Altonwood 60% of Brentford FC Ltd (BFC) for £1 and 90% of Brentford Holdings Ltd (BHL), which in turn holds 50.95% of Griffin Park Stadium Ltd (GPSL), and a further 2% of GPSL also for £1.

This is the first annual chairman's statement that reports on the Society, its subsidiary operations and the Bees United Group as a whole.

#### **The Society**

The work of the Society, its board members and countless volunteers was naturally dominated by the increasingly intense activity leading up to the takeover. I must pay tribute to everyone involved in raising or contributing funds and in getting the deal done.

The takeover has now made Bees United a very different type of enterprise to run. From being a voluntary organisation with no staff, no assets and income of around £100,000 each year we are now a voluntary organisation still with no staff but with responsibility for a subsidiary company with an annual income in the order of £3 million, around 200 people on the payroll each month, assets of £10 million and external debts of over £6 million.

This is a big responsibility and one that the Bees United board takes very seriously. It means that we need strong representation on the BFC board. It means that we must use that representation to ensure that the club adopts the most appropriate strategies and policies for the long term future of Brentford. And it means that we must continue to encourage supporters who have skills and passion to step forward and help the trust to adopt a professional approach to everything that we do.

The Trust's own activities continued to generate healthy revenue. Compared with the previous year, Bees United's income was up by £ 23,625 to £158,317. Expenditure was £151,364 (compared with £11,258 in the year to May 2005) giving a reduced surplus for the year (before exceptional items) of £6,953 (compared with £123,434). The increased expenditure reflects the costs of the acquisition. The fact that the Society was able to cover these costs from increased fundraising income is a very creditable outcome.

The balance sheet at the year end reflects the financial restructuring of both the Society and BFC in order to complete the acquisition. As part of the financial restructuring the Society wrote off a loan of £80,000 due from BFC to cover costs related to the acquisition.

At the year end the Society's secured loans to BFC totalled £1,080,000 of which £1,000,000 is due for repayment in January 2009 and unsecured loans stood at £258,750.

New debts that will have to be repaid by the Society included:

- £235,344 on the five year Barclays loan account, which is being paid out of monthly standing order income,
- £550,000 to 'investors' who contributed loan notes repayable in January 2009
- £150,000 to 'investors' who contributed loan notes repayable in January 2011.

At 31 May 2006 the Society's net assets were £318,285 compared to £391,080 at the previous year end.

Membership at 31 May 2006 was 1,577, compared to 1,282 at the start of the year.

Since the last annual report Rod Gowers, Chris Scott and Jon Gosling have stepped down from the Society Board and Ron Cooper was co-opted for a short period to maintain the required number of directors until new members could be elected. The annual election in September resulted in Mark Chapman, Trevor Inns and Natasha Judge joining the Board.

### **Subsidiary Operations**

When we took over on 20 January BFC was incurring substantial losses and the business needed intensive care. The top priority for Bees United as the majority shareholder, guaranteeing the Clubs debts to Barclays Bank and Hounslow Council, was to ensure that the Club was quickly brought under firm control. Even after income from a good FA Cup run and transfer fees the Club lost £517,336 in the year to 31 May 2006.

On completion of the acquisition the Society nominated two new directors, Chairman Greg Dyke and Brian Burgess, to the BFC board to join Joe Bourke who had been appointed in September 2005. These three were joined in February as Bees United nominees by Jon Gosling who was elected by the Society's members as the supporter director, replacing Graham Hall who had stood down prior to the acquisition.

Greg Dyke, as the new BFC Chairman, and the other new board members have now settled in and the BFC Board is getting to grips with things. Greg's firm and effective leadership is making a difference, and with Keith Dicken's appointment as Managing Director we can have confidence in the leadership of the Club. The profits from transfer fees after the year end have provided a cash cushion for most of this season but this is only a temporary respite which gives us a few months to develop a more robust business.

Winning the award as the Football League Community Club of the Year should make everyone associated with Brentford very proud indeed. It demonstrates that there are some excellent foundations upon which to build. But there is still much to do to create a stable business let alone a sustainable one.

The other new subsidiaries, BHL and GPSL, had no trading activities during the year.

## **The Group**

The Society and the Bees United Group as a whole will stand or fall on the performance of BFC. The BFC debts amount to some £7 million but part of this is owed to Bees United and to GPSL, which in turn is part owned by Bees United. In accounting terms these intra-group debts can be set-off within the group accounts but this still leaves substantial debts that have to be repaid to external parties. At 31 May 2006 the Group had external debt of £5,676,000 with no realistic prospect of repaying this from normal trading income. My main concern as Chairman of Bees United is the long-term sustainability of the Society and the football club.

The BFC Board believes the only way for the company to become self sufficient is to relocate to a new purpose built stadium with modern facilities for commercial and community use. The new stadium project will therefore be a major focus for the coming months and years.

## **Thank you**

Finally I would like to thank everyone who has served on the Bees United board over the past year for their commitment and support, all our members who have contributed their time, energy and resourcefulness and all the other individuals and organisations that have given us advice, encouragement and support.

A special thank you goes to the 'investors' who have provided substantial interest free loans to Bees United and to BFC to make the takeover possible. Their extraordinary generosity has enabled Bees fans to achieve the dream of owning the Club.

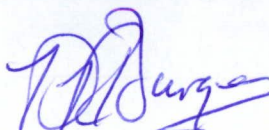
So many people have played an essential part in a real team effort by many dedicated supporters tirelessly raising funds, making loans and volunteering with the mountain of work required to achieve the takeover. Thank you to everyone for your contributions, whether they be in cash or time or ideas.

## **The Future**

The challenges we face in the coming year to 31 May 2007 are very different to previous years. The future of Brentford FC is in our own hands.

We do not have the financial resources to compete against the bigger clubs or those that rely on the old model of wealthy individuals sinking cash into a loss making business in an attempt to buy success. We are intent on leading and transforming the football industry by creating our own role model of a community owned club, run as a sustainable enterprise for the benefit of stakeholders and operating in a modern purpose built stadium providing services to local people seven days a week. There is a long way to go but we have taken the first crucial step and we must not let up in our efforts to secure a stable long-term future for the Club.

Brian Burgess  
Chairman  
November 2006



## INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF BRENTFORD FOOTBALL COMMUNITY SOCIETY LIMITED

We have audited the financial statements of Brentford Football Community Society Limited for the year ended 31 May 2006, which comprise the Profit and Loss Account, the Balance Sheet and the related notes. These financial statements have been prepared under the accounting policies set out therein.

### Respective responsibilities of board members and auditors

The board members' responsibilities for preparing the Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) are set out in the Statement of Board Members' Responsibilities.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards of Auditing (UK and Ireland).

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Friendly and Industrial and Provident Societies Act 1968 and the Industrial and Provident Societies Act 1965. We also report to you whether in our opinion the information given in the Board Members' Report is consistent with the financial statements.

In addition we report to you if, in our opinion, the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law is not disclosed.

We read other information contained in the financial statements and consider whether it is consistent with the audited financial statements. The other information comprises only the Board Members' Report and the Chairman's statement. We consider the implications for our report if we become aware of any apparent misstatements within the financial statements.

### Basis of audit opinion

We conducted our audit in accordance with International Standards of Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the board members in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

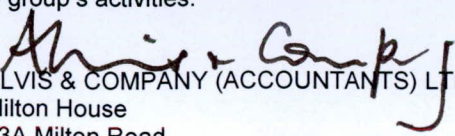
### Opinion

In our opinion:

- the financial statements give a true and fair view, in accordance with United Kingdom Generally Accepted Accounting Practice, of the state of the company's affairs as at 31 May 2006 and of its deficit for the year then ended;
- the financial statements have been properly prepared in accordance with the Friendly and Industrial and Provident Societies Act 1968 and the Industrial and Provident Societies Act 1965;
- the information in the Board Members' and Chairman's report is consistent with the financial statements.

Without qualifying our opinion we draw attention to the fact that these financial statements have been prepared on the going concern basis. The subsidiary company's projections make certain assumptions relating to its ongoing footballing performance. These constitute a material uncertainty which could potentially result in additional funding being required to support the group's activities.

Registered auditors:

  
ALVIS & COMPANY (ACCOUNTANTS) LTD  
Milton House  
33A Milton Road  
Hampton  
Middlesex TW12 2LL

Date 7/12/2006

Date 7/12/06

**Brentford Football Community Society Limited**

**Board Members' Report  
for the year ended 31 May 2006**

The board members present their report with the accounts of the society for the year ended 31 May 2006.

**STATEMENT OF BOARD MEMBERS' RESPONSIBILITIES**

The board members are responsible for preparing financial statements in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice. The law requires the board members to prepare financial statements for the financial period which give a true and fair view of the state of affairs of the society and of the income and expenditure for that period. These statements are required to be audited by independent auditors and copies made available to members.

In preparing those financial statements the board members are required to :-

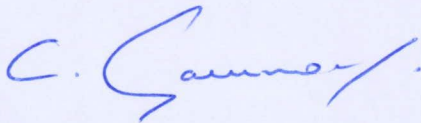
- select suitable accounting policies and apply them consistently
- make judgements and estimates that are reasonable and prudent
- prepare the financial statements on the going concern basis unless it is inappropriate to assume that the Society will continue in business.

The board members are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Society and to enable them to ensure that the financial statements comply with the Friendly and Industrial and Provident Societies Act 1968 and the Industrial and Provident Societies Act 1965. They are also responsible for safeguarding the assets of the Society and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

**STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS**

So far as the Board Members are aware, there is no relevant audit information of which the society's auditors are unaware, and each board member has taken all the steps that he ought to have taken as a Board Member in order to make himself aware of any relevant audit information and to establish the society's auditors are aware of that information.

This report was approved by the Board on 11. November 2006 and signed on its behalf by



Chris Gammon  
Company Secretary

**Brentford Football Community Society Limited**

**Income and Expenditure Account  
for the year ended 31 May 2006**

	Note	2006 £	2005 £
<b>Income</b>			
<b>Income from members</b>			
Members' annual subscriptions		5,821	3,460
Life memberships		12,600	-
Lapsed memberships		114	449
Members' standing order payments		82,575	75,452
		<u>101,110</u>	<u>79,361</u>
<b>Other Income</b>			
Sponsored walks/bike rides		-	7,550
Matchday collections		22,410	13,595
Quizzes / auctions		1,658	2,025
Stripes evenings		2,796	1,842
Collection tins		2,339	2,560
Donations		20,574	23,931
Sundry fundraising		7,161	3,718
		<u>56,940</u>	<u>55,221</u>
Bank interest receivable		268	110
<b>Total income</b>		<u><b>158,317</b></u>	<u><b>134,692</b></u>
<b>Expenditure</b>			
Printing, postage and stationery		6,382	5,963
Legal and professional - general costs		4,236	2,771
Legal and professional - acquisition costs	7	110,398	-
Auditors remuneration		3,173	-
Players' fund donations to BFC		12,000	-
Fundraising expenses		4,832	716
Promotion and advertising		938	575
Travel expenses		1,871	1,181
Interest payable		6,943	-
Bank charges		591	52
		<u>151,364</u>	<u>11,258</u>
<b>Surplus for year</b>		<u><b>6,953</b></u>	<u><b>123,434</b></u>
<b>Exceptional item</b>			
Waiver of loan due from Brentford FC Ltd	7	(80,000)	-
<b>Retained (deficit)/surplus for the year</b>	9	<u><u><b>(73,047)</b></u></u>	<u><u><b>123,434</b></u></u>

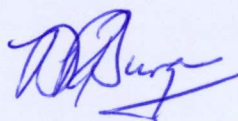


**Brentford Football Community Society Limited**

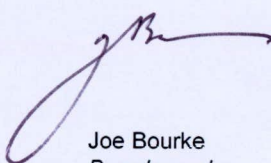
**Balance Sheet  
at 31 May 2006**

	Note	2006 £	2005 £
Intangible fixed assets			
Investments	2	2	-
Current assets			
Cash at bank and in hand	3	63,974	60,330
Debtors	4	<u>1,338,750</u>	<u>422,500</u>
		1,402,724	482,830
 Creditors - amounts falling due within one year	 5	 209,128	 91,750
 Net current assets		 <u>1,193,596</u>	 <u>391,080</u>
<b>Total assets less current liabilities</b>		<b>1,193,598</b>	<b>391,080</b>
 Creditors - amounts falling due after more than one year	 6	 875,313	 -
<b>Net assets</b>		<b><u><u>318,285</u></u></b>	<b><u><u>391,080</u></u></b>
 Capital and reserves			
Called-up share capital	8	1,460	1,208
Surplus on Income and Expenditure account	9	<u>316,825</u>	<u>389,872</u>
		<b><u><u>318,285</u></u></b>	<b><u><u>391,080</u></u></b>

The accounts were approved by the Board on 11 November 2006 and signed on its behalf by:-



Brian Burgess  
Chairman



Joe Bourke  
Board member

The notes on pages 9 to 11 form an integral part of these financial statements.

**Brentford Football Community Society Limited**

**Notes to the Financial Statements  
for the year ended 31 May 2006**

1. Accounting policies

The financial statements are prepared under the historical cost convention and in accordance with the Financial Reporting Standard for Smaller Entities (effective January 2005). The directors have taken advantage of the exemption in the Financial Reporting Standard for Smaller Entities (effective January 2005) not to include a cash flow statement on the grounds that the Society is small.

During the year the Society acquired majority shareholdings in each of Brentford Holdings Limited, Brentford FC Limited, and Griffin Park Stadium Limited. No consolidated accounts have been prepared as, in the opinion of the Society Board, these would be misleading to members due to the differing business of the Football Club to that of the Society, and the fact that Society shareholders are not entitled to any share of profits or distribution of assets from these companies.

	2006	2005
	£	£
2. Fixed Asset Investments		
Investments at cost	2	-

Investments are stated at the purchase cost of shares acquired. Costs of acquisition have been written off in the income and expenditure account (note 7).

The society's investments at the balance sheet date in the share capital of companies include the following:

**Subsidiary**

Brentford FC Ltd  
Country of incorporation: England and Wales  
Nature of business: Professional Football League Club

	2006	2005
Class of shares: Ordinary	60.3259	
	%	
	holding	
Aggregate capital and reserves	2,029,025	2,621,444
Profit/(loss) for the year	(517,336)	(75,067)

**Subsidiary**

Brentford Holdings Ltd  
Country of incorporation: England and Wales  
Nature of business: Holding company

	2006	2005
Class of shares: Ordinary	90	
	%	
	holding	
Aggregate capital and reserves	41,041	41,628
Profit/(loss) for the year	(587)	(790)

**Subsidiary**

Griffin Park Stadium Ltd  
Country of incorporation: England and Wales  
Nature of business: Professional Football League Club

	2006	2005
Class of shares: Ordinary	53.1835	
	%	
	holding	
	Direct	
	2.236	
	Indirect *	
	50.9475	
	53.1835	
Aggregate capital and reserves	1,315,837	1,323,676
Profit/(loss) for the year	(7,838)	(5,722)

\* Indirect holding is held by Brentford Holdings Ltd.

**Brentford Football Community Society Limited**

**Notes to the Financial Statements (continued)  
for the year ended 31 May 2006**

	2006 £	2005 £
3. Cash at bank and in hand		
Players' fund	5,141	5,575
£1m appeal fund	-	1,095
General funds	52,249	46,585
Balance on current accounts	57,391	53,255
Stripes account	2,096	2,650
Loan Capital Fund	4,487	4,425
	<u>63,974</u>	<u>60,330</u>
<i>Movement on players' fund account</i>		
Balance at start of year	5,575	-
Share of matchday collections	5,485	5,575
Specific donations to players' fund	6,081	-
Donations to Brentford FC	(12,000)	-
Balance carried forward	<u>5,141</u>	<u>5,575</u>
<i>Movement on Loan Capital Fund</i>		
Balance at start of year	4,425	4,399
Loan Notes issued in year	50,000	-
Interest received	62	26
Loans to Brentford FC	(50,000)	-
Balance carried forward	<u>4,487</u>	<u>4,425</u>

4. Debtors

Secured loans to Brentford FC Ltd	1,080,000	80,000
Unsecured loan to Brentford FC Ltd	258,750	337,500
Advance to FITC re Sutton Lane project	-	5,000
	<u>1,338,750</u>	<u>422,500</u>

Both the secured and unsecured loans to Brentford FC Ltd are unlikely to be recoverable within one year.

5. Creditors - amounts falling due within one year

Barclay's Loan Account	60,031	-
Bees United Loan Notes	132,000	82,000
Loans from board members	250	5,250
Loans from former board members	4,500	4,500
Accruals	12,347	-
	<u>209,128</u>	<u>91,750</u>

The Bees United Loan Notes carry no fixed repayment dates, are interest free, but may be repaid at any time at the discretion of the Society Board.

6. Creditors - amounts falling due after more than one year

Barclay's Loan Account	175,313	-
Loans repayable 31 January 2009	550,000	-
Loans repayable 31 January 2011	150,000	-
	<u>875,313</u>	<u>-</u>

The loan from Barclays carries interest at 2.562% above Barclays Base Rate. At the year end Barclays Base Rate was 4.5%.

The loans repayable in 2009 & 2011 are interest free except for £100,000 which carries interest at 2% per annum.

**Brentford Football Community Society Limited**

**Notes to the Financial Statements (continued)  
for the year ended 31 May 2006**

	2006	2005
7. Acquisition costs	£	£
Costs relating to the acquisition of the majority shareholdings of Brentford Holdings Ltd, Brentford FC Limited, and Griffin Park Stadium Limited were as follows:-		
Legal and professional costs	107,898	-
Loan arrangement fee	2,500	-
	<u>110,398</u>	<u>-</u>

In addition to the above costs, the Society waived £80,000 of the unsecured loan due from Brentford FC Limited in order to meet that company's financial assistance requirements.

8. Share capital

Allotted, called up and fully paid				
1238 ordinary shares of £1 each (2005 - 1208 shares)				
		1,460		1,208
	Full voting members	Junior members	Other members	Total members
At 1 June 2005	1208	72	2	1282
Joined in year	366	46	1	413
Lapsed memberships	-114	-4		-118
At 31 May 2006	<u>1460</u>	<u>114</u>	<u>3</u>	<u>1577</u>

9. Retained surplus

Balance at start of year	389,872	266,438
Retained (deficit)/surplus for year	(73,047)	123,434
Retained surplus carried forward	<u>316,825</u>	<u>389,872</u>

10. Contingent Liabilities

The Society has provided guarantees in respect of loans to Brentford FC Limited of £2,016,000 from Barclays Bank plc and £500,000 from Hounslow Borough Council. Additionally, the Society has guaranteed an overdraft facility for Brentford FC of £500,000 from Barclays Bank plc. At 31 May 2006 the amount outstanding under the overdraft was nil.

11. Related party transactions

During the year under review the society has received loans of £100,000 from Vine Developments Ltd, £100,000 from Lee Savell Properties Ltd and £200,000 from 7H UK Ltd.

Vine Developments Ltd is controlled by Mr G Dyke, a director of Brentford FC Ltd, a subsidiary of the society.  
Lee Savell Properties Ltd is controlled by Mr E Rogers, a director of Brentford FC Ltd, a subsidiary of the society.  
7H UK Ltd is controlled by Mr I Jones, a director of Brentford FC Ltd, a subsidiary of the society.

Vine Developments Ltd and 7H UK Ltd receive no interest on the loan balance.  
Lee Savell Properties Ltd receives interest at 2% per annum. An interest cost of £712 is recorded in these accounts.

Mr S Callen, a board member of the society, has personally guaranteed the society's loan from Barclays Bank plc.